## ROCKSTAT

July 10, 2014

Neighborhood and Economic Development



## Department of Law

PRESENTED BY:

Patrick Hayes Legal Director



# Department of Law Major Litigation Section

Kerry F. Partridge, City Attorney (1995-2014) Ifeanyi Mogbana Assistant City Attorney (2014) Troiana J. Gearns, Paralegal (2010-2014)



### New & Closed Lawsuits

Q2 2014

CASE NAME	OUTCOME	SETTLEMENT AMOUNT	YEAR FILED
Closed Lawsuits in Q2 2014			
Lee v. Rockford Metro, et al. Jones v. Fleming, et al. Kelly v. City of Rockford, et al Ramos v. Strawser Stevenson v. Hedges Jones v. Jones Simmons v. Maveus, et al. Hines v. Wild, et al.	Settled Won Won Settled Won Settled Won Won Won	\$1,500.00 \$4,000.00 \$500.00	2008 2013 2013 2012 2013 2013 2011 2007
Total Value of Settlements in Q2 2014	Settled	\$40,000.00 \$46,000.00 Average Settled	\$11,500.00
New Lawsuits Filed in Q2 2014			
Rockford Renaissance v. City of Rockford			



### Legal Department- Major Litigation

#### **ACHIEVEMENTS**

- Closed 9 Cases in Q2
- Won 5 of those 9 Cases
- Low Average Settlement Value
- New Assistant City Attorney Acclimating Well to Position

#### AREAS FOR IMPROVEMENT

- Advance Training of New Assistant City Attorney for Litigation
- Installation of New Trial Strategy and Presentation Software
- Explore New Case Management Software
- Implement Excel Spreadsheet for Case Management in Interim



## Legal Department- Litigation Closed Lawsuits Won on Summary Judgment Q2 2014

CASE NAME	CASE FILED	SUMMARY OF CASE	INJURIES ALLEGED
Simmons v. Maveus, et al	2011	Plaintiff acquitted of Murder charges False Arrest/False Imprisonment	Loss of Freedom / Reputation
Hines v. Wild, et al.	2007	Excessive Force / Illegal Entry/ False Imprisonment / False Arrest	Loss of Freedom



## Legal Department- Litigation Major Cases of Interest for Q3 2014

CASE NAME	CASE FILED	ALLEGATIONS AGAINST CITY	INJURIES ALLEGED
Estate of Barmore/Kingdom Authority v. City of Rockford, et al.	2010	Excessive Force/Intentional Infliction of Emotional Distress/False Imprisonment of Witnesses	Death
Estate of Phillip Johnson, Jr. v. City of Rockford, et al.	2013	Excessive Force, Failure to Provide Medical Care	Death
Meade v. City of Rockford	2009	Negligence, Willful and Wanton Conduct	Personal Injury
Rockford Renaissance v. City of Rockford	2014	Breach of Contract	Monetary

# CLAIMS 1st Quarter 2014

Kerry F. Partridge City Attorney



### Legal Department-Claims

#### **ACHIEVEMENTS**

- ■Excellent Public Acceptance of PMA as our TPA.
- •Minimal Public Discontent with Claims Processing Times.
- •City Staff Time Greatly Reduced in Claims Process.
- •Claims Normalizing in 2<sup>nd</sup> Quarter 2014.
- Processing Times Improving with Load Reduction.

#### AREAS FOR IMPROVEMENT

- •Continue PMA Training in Claims Decision Parameters.
- •Improve PMA processing times.
- •Strive for General Reduction in Claims for 2015.



### Legal Department-Claims

Claims Dashboard 2012-2014

	2012 3rd Quarter	2012 4th Quarter	2013 1st Quarter	2013 2nd Quarter	2013 3rd Quarter	2013 4th Quarter	2014 1st Quarter	2014 2nd Quarter	Total 2012-2014
Claims this Quarter	31	19	113	134	51	29	348	86	811
Avg. Claims per Quarter	74	74	74	74	74	74	74	74	74
Claims this Year	62	81	113	247	298	327	348	434	
Claims Approved this Qtr.	7	3	7	16	4	4	4/346	2	43
% of Claims Approved this Qtr.	23%	16%	6%	12%	8%	14%	1%	2%	10%
\$ Value of Approvals this Qtr.	\$22,920.49	\$2,074.98	\$5,741.36	\$7,703.64	\$12,381.32	\$18,344.64	\$1,514.03	\$254.67	\$70,935.13
Avg. \$ Approvals this Qtr.	\$3,274.35	\$691.66	\$691.66	\$820.19	\$3,095.33	\$4,586.16	\$378.50	\$127.33	\$1,708.15
Avg. Days to Approve this Qtr.	65	19	142	93	41	40	49	43	62
% Approved w/in 33 days this Qtr.	71%	100%	0%	0%	0%	0%	0%	50%	28%
% Approved w/in 42 days this Qtr.	71%	100%	0%	10%	0%	100%	50%	50%	48%
Claims Denied this Qtr.	24	13	106	118	47	25	344/346	84	417
Avg. Days to Deny this Qtr.	17	20	92	91	61	42	48	35	25
% Denied w/in 21 days this Qtr.	83%	62%	6%	6%	12%	38%	0%	30%	30%
% Denied w/in 42 days this Qtr.	87%	77%	21%	20%	32%	50%	25%	64%	47%
A									



## Public Works Dept.

#### PRESENTED BY:

Mark Stockman – Street Superintendent Tim Holdeman – Water Superintendent



## Street & Transportation Division

## Mark Stockman Street & Transportation Superintendent

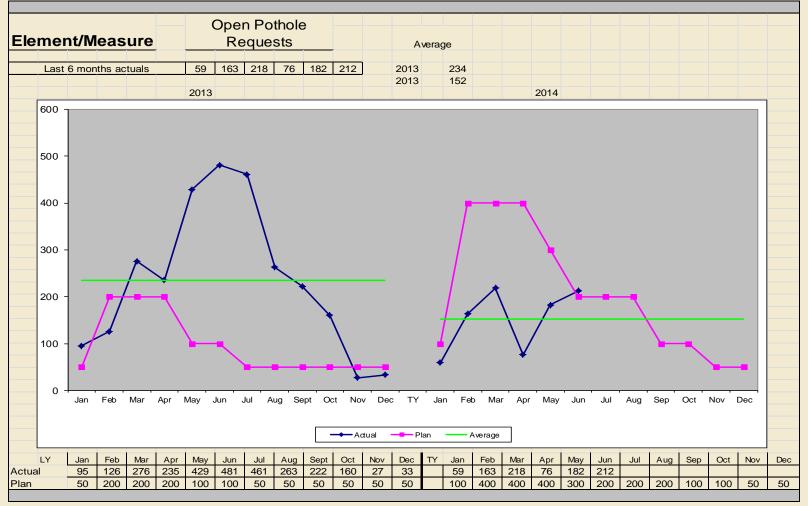


#### **Dashboard**

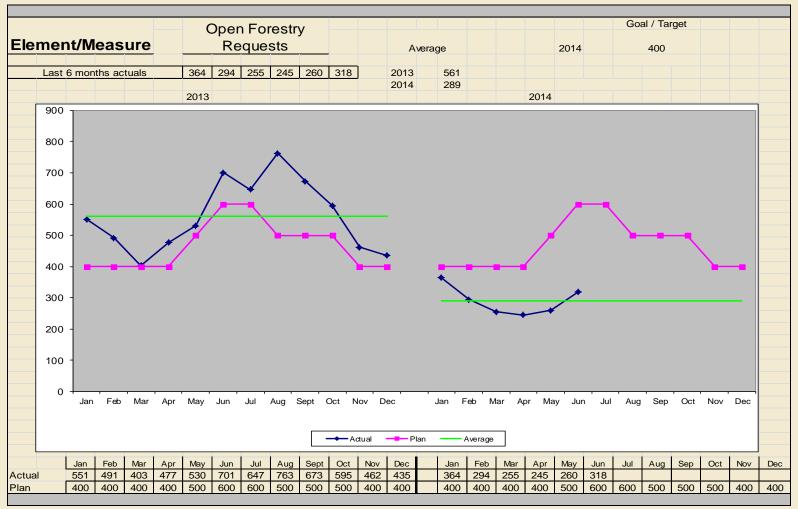
	Monthly Performance	2014	Jan	Feb	Mar	Apr	May	Jun
	Open Pothole Requests	150	59	163	218	76	182	212
	Arterial Pothole Requests - Ave. Days Open	20	31	21	17	13	23	27
	Residential Pothole Requests - Ave. Days Open	50	79	60	25	19	22	27
ions	#Trees Trimmed	200	48	173	328	279	232	141
erat	#Trees Removed	120	37	58	71	70	81	90
Street Operations	#Trees Planted - Monthly Average	140						
tree	Open Forestry Requests	400	364	294	255	245	260	318
S	Open Forestry Requests - Average Days Open	150	174	192	187	189	206	163
	Total Requests	750	467	475	902	680	635	582
	Total Open Requests	700	553	568	580	419	514	579
	% of Graffiti Removal Time in ≤5 days	95%				90%	100%	98%
Su	% Signals Repaired Compared to Reported	95%	98%	100%	99%	98%	99%	99%
atio	% Signals Replaced Compared to Reported	95%	93%	100%	100%	100%	100%	99%
Traffic Operations	% of Signal Bulb Outage Response Time in ≤ 24 hrs	95%	96%	97%	97%	100%	100%	97%
ffic (	City Street Light Outage Response Time ≤5 days	95%	100%	100%	100%	100%	100%	80%
Traf	% Sign Repaired/Replac. to Reported	95%	48%	38%	100%	98%	100%	98%
	Signs Repair/Replac. Response Time ≤5 days	95%	100%	100%	99%	100%	100%	100%



#### **Pothole Patching**



#### **Forestry**



### **Special Events & Activities**

	Category	Man hrs.	
<ul><li>F</li><li>4</li><li>T</li><li>S</li><li>\</li><li>T</li></ul>	Sharefest – Project 1013 – Ith of July site prep – Training & Meetings – Scheduled work lost to inclement weather – /acation, TC, Sick Time - Total man hours lost to scheduled work - Total man hours scheduled for June -	264 32 24 23 352 486.5 1181.5 3520	9% 0.6% 10% 13.8%
• %	% of hours lost for scheduled work -	33.4%	



#### **Achievements**

- Support provided for volunteer efforts (Sharefest, Project 1013, EDEEN Group, 4<sup>th</sup> of July)
- Unresolved Pothole and Forestry request #'s averaging lower than 2013
- Nearly completed with spring sweeping cycle
- Completed tree planting carryover from 2013

#### **Areas for Improvement**

- Complete hiring process to return to budgeted level of field employees
- Still awaiting Com-Ed resolution to dispose of excess wood chips
- Tree planting Supply of new trees down in 2014 due to harsh winter. Need to seek alternative suppliers and species.



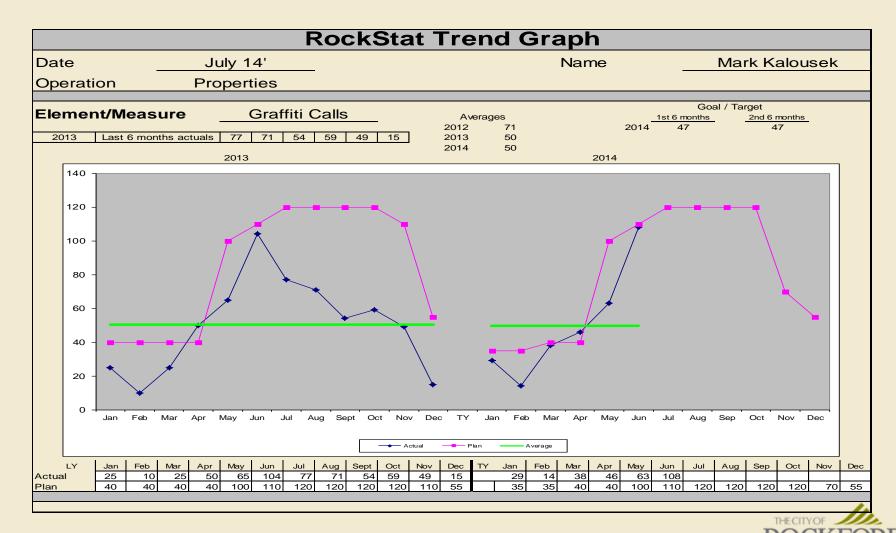
## Graffiti

#### PRESENTED BY:

Kwame Calvin – Transportation & Facilities Manager



## Public Works — Graffiti 2014 YTD Dashboard



## Public Works – Graffiti Statistics

- We have a **7%** increase in graffiti cases (298) this year compared to (279) in 2013
- We averaged a 1.5 day removal time since April
- June is our highest month for graffiti cases (108) in 2014
- We are averaging (49) cases per month this year compared to (46.5) in 2013(Signs)

#### **BEFORE**



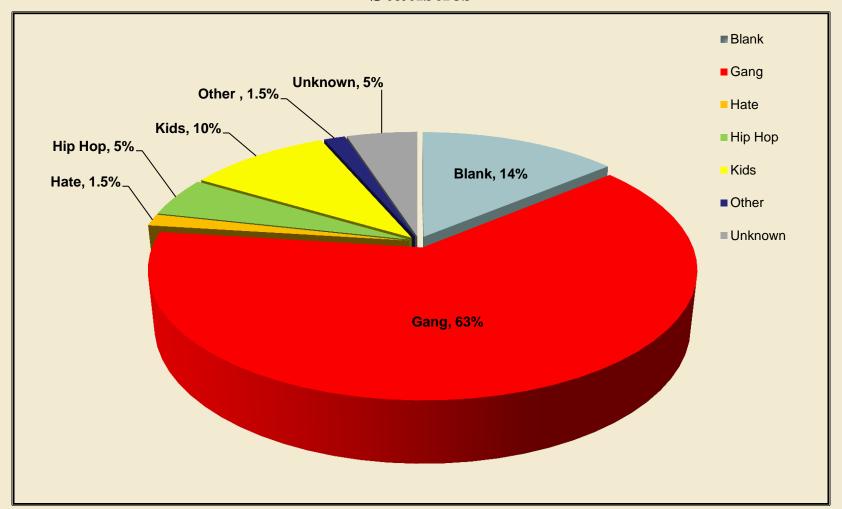
**AFTER** 





## Public Works – Graffiti

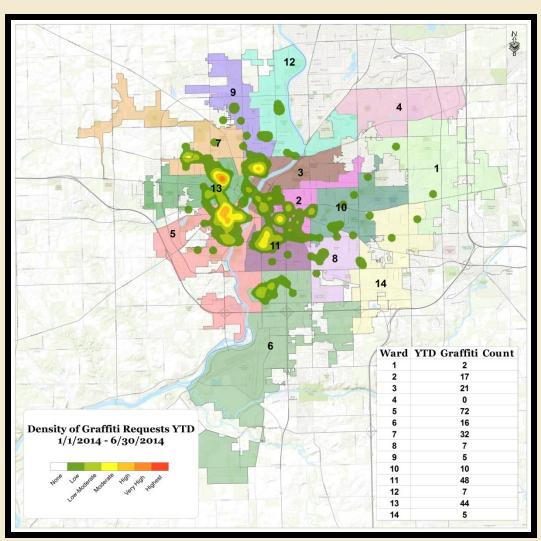
#### **Statistics**





## Public Works – Graffiti

#### **Graffiti by Wards**



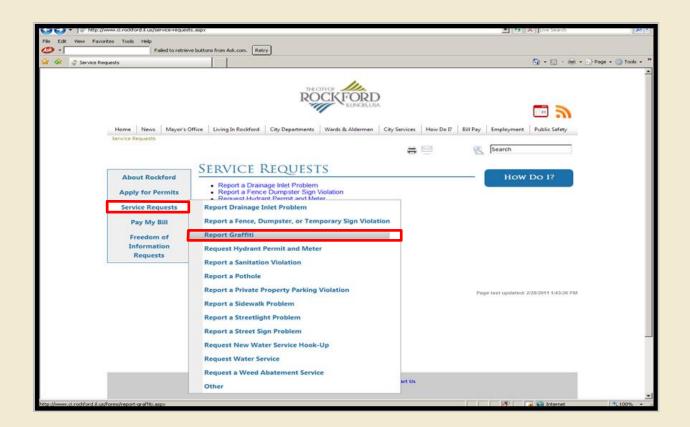
- Ward 5 has the highest amount of graffiti cases (72)
- Wards 4 has the lowest amount of graffiti cases with (0) cases this year.
- Wards 5,11& 13 have more cases than all other wards combined.



Excellence Everywhere

### Public Works – Graffiti

#### **Service Requests**



Graffiti Hotline 815-961-3243





## Public Works – Graffiti Achievements

• We are averaging (1.5) days removal time removal time on a goal of (2.5) days removal time

• We have a decline in Property Graffiti this year compared to last year.(12 fewer cases)



## Public Works — Graffiti Areas of Improvement

- We have a 7% increase in Graffiti cases
- Wards 5, 11 & 13 account for 57% of all graffiti cases
- Most Common type of Graffiti is Gang
- Sign graffiti is responsible for the 7 percent increase this year.



### Water Division

### PRESENTED BY: Tim Holdeman, Water Superintendent



### PUBLIC WORKS / WATER DIVISION

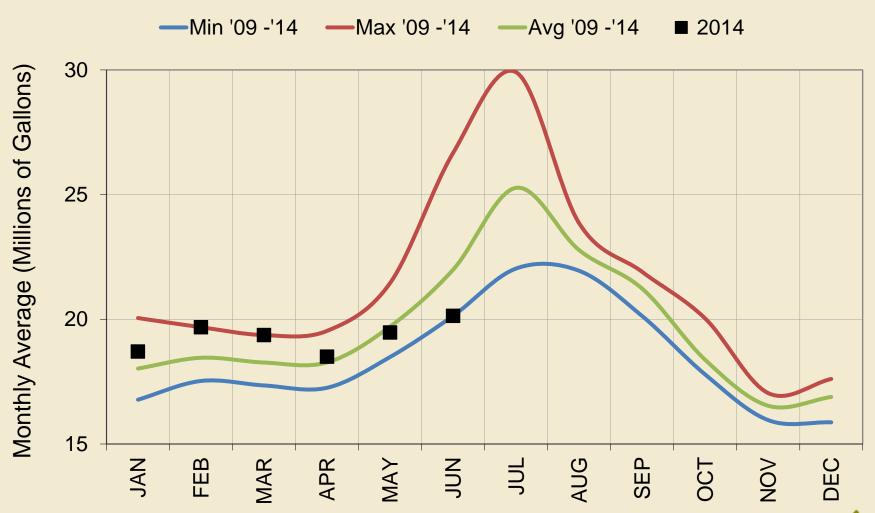
#### **Scorecard**

		Monthly Performance	2014	Jan	Feb	Mar	Apr	May	Jun
		Emergency Repair Time (hours)	2	3.7	0.9	0.9	2.1	1.3	2.3
	_	% of Total Repairs That Are Planned	80%	47%	53%	72%	91%	93%	84%
	Distribution	Emergency JULIE Locate Response Time (hrs)	1	0.5	0.5	0.5	0.5	0.5	0.5
	strib	Backlog of Non-Emerg Repairs (Weekly Avg)	25	44	61	65	50	63	89
	ä	# of Winter Backlog Jobs	130	61	282	344	344	254	2
		Water Main Flushed (mi)	20					40	82
SL	e er	Average # of Days to Correct Meter Problem	30	30+	37	12	32	26	27
atiol	Customer Service	# of Days for First Available Scheduling	3	0.9	0.6	1.5	1.4	0.5	0.6
Oper	Cus	% of Citizens Receiving 1st Choice Scheduling	90%	94%	94%	96%	95%	99%	98%
Water Operations		% Meeting Demand for Water Pumped	110%	218%	208%	197%	216%	139%	135%
, Aa	Б Б	Service Pressure Excursions	100	76	24	23	39	36	42
	Production	% of Total Maintenance Hrs Available	70%	67%	49%	55%	65%	71%	65%
	Proc	# of Water Quality Complaints	5	1	2	0	0	1	8
		% of Total Production from Rehabed Wells	80%	81%	86%	85%	88%	91%	91%
	a e	Total Amt Past 30 Days Due as % of Revenue	5%	3.9%	3.7%	3.7%	3.7%	3.7%	3.9%
	Financial	Operating Revenue, % of Plan	95%	99%	115%	100%	97%	113%	102%
	Fin	Number of New Water Connections	8	0	2	2	4	3	3



### PUBLIC WORKS / WATER DIVISION

#### **Amount of Water Pumped by Month**





### Public Works Department – Water Division

#### Achievements

- Excellent Water Quality, Sufficient Supply, Stable Service Pressure
- Water Quality Group Staffing 2
   New WQ Techs Hired
- Consumer Confidence Report Issued (2013 Results) – No Violations

### Areas for Improvement

- Water Quality Impact of Construction Activities
- Secondary Wells Chemical Room Upgrades Project
- Water System Mapping (GIS)



PRESENTED BY: Chief Derek Bergsten



#### **Dashboard**

	2013 YTD	2014 YTD
Measure	Benchmark	Actual
EMS & Search and Rescue Incidents	9,768	10,086
Total Fires	346	293
Structure Fire Incidents (Residential)	121	102
Structure Fire Incidents (Commercial)	24	18
Vehicle Fire Incidents	47	52
Outside Fire Incidents	46	41
Open Burning Incidents	108	80
Inspections	2,837	2,099
Arsons	35	29
Public Education Activities (# of Persons)	3,017	7,890
911 Calls	57,664	55,276



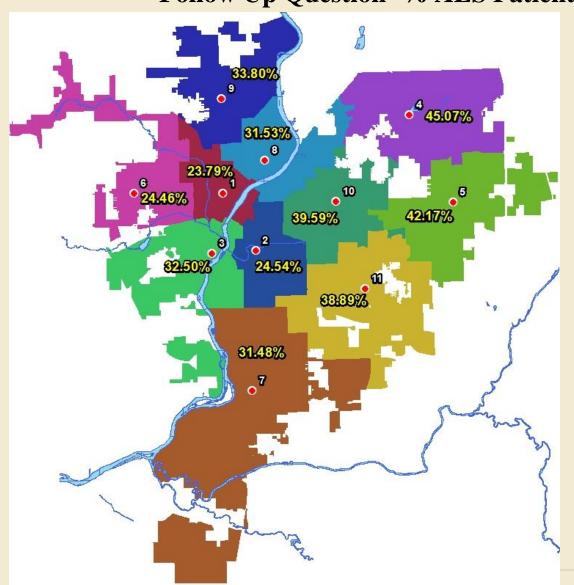
### **Follow Up Question- Service/Good Intent Calls**

Service Calls 2014 YTD	
Assist invalid	261
Person in distress, Other	57
Assist police or other governmental agency	42
Service Call, other	40
Water or steam leak	39
Lock-out	36
Smoke or odor removal	34
Water problem, Other	21
Cover assignment, standby, moveup	19
Police matter	11
Defective elevator, no occupants	9
Public service	9
Public service assistance, Other	5
Water evacuation	5
Animal rescue	1
Ring or jewelry removal	1
Total	590

Good Intent Calls 2014 YTD	
Good intent call, Other	122
Dispatched & cancelled en route	121
No Incident found on arrival at dispatch address	117
Smoke scare, odor of smoke	21
Prescribed fire	15
Wrong location	12
Authorized controlled burning	10
EMS call, party transported by non-fire agency	8
Steam, vapor, fog or dust thought to be smoke	8
Steam, Other gas mistaken for smoke, Other	7
HazMat release investigation w/no HazMat	6
Smoke from barbecue, tar kettle	3
Biological hazard investigation	1
Total	451



Follow Up Question- % ALS Patients by Station Area



• City wide % ALS = 31.43%



## Rockford Fire Department 911 FMLA

Local 413 FMLA 2014 YTD		
Type of FMLA	Hours	
Self	606.00	
Other	0.00	
<b>Total Hours</b>	606.00	

AFSCME FMLA 2014 YTD			
Type of FMLA	Hours		
Self	334.25		
Other	271.50		
<b>Total Hours</b>	605.75		

- 12 employees total (12 hour shifts)
- Total # of shifts = 50.5
- Avg. shifts per employee = 4.21

- 27 employees total (12 hour shifts)
- Total # of shifts = 50.48
- Avg. shifts per employee = 1.87



#### **Achievements**

- Conducted ground breaking ceremony for new Fire Station 3
- iFiber network at numerous stations
- Illinois Department of Public Health ambulance inspections on 7/8
- Finalized Inspector eligibility list and John McGee was appointed to fill a budgeted vacancy
- Conducted fireworks detail with Fire Prevention Division staff to investigate fireworks complaints
- Completed Back to the Academy program for probationary firefighters. All were recommended for appointment as firefighters
- 911 Division transitioned from Powerphone to APCO for emergency medical dispatching. Now able to train in house and save on overtime costs for certification.



#### **Areas for Improvement**

- Working on completion of the Annual Compliance Report for Accreditation
- Work with Public Works on fleet car availability
- Working to develop a method to better track and account for required annual fire sprinkler and alarm testing submittals for occupancies
- Working with the Training Division from the Police Department to design a training structure that would address identified training needs in both departments
- Working with Public Works Water Treatment to develop a chlorine training facility for use by both Public Works and Fire



# Community & Economic Development Department

**Construction & Development Services** 

by: Seth Sommer & Charlie Schaefer

**Long Range Planning** 

by: David Sydney



# Construction and Development Services Building – Planning – Code Enforcement

### PRESENTED BY:

Seth Sommer, CDS Manager, Building Code Official Charlie Schaeffer, Property Improvement Programs Manager



### **Planning Scorecard**

			Current Permitting Trends				Performance Measurement		
	2013				% Change		Goal		
	Avg	May	Jun	YTD	vs. 2013		95%	May	June
Sign Permits	36	27	59	170	-19%		7 Days	89%	97%
Temp Signs	5	3	0	12	-43%		2 Days	100%	-
Fence	25	58	63	200	30%		3 Days	98%	100%
Driveway	20	29	29	87	-10%		1 Day	100%	97%
Dumpster	1	0	2	4	33%		3 Days	-	100%
Parking Lot	4	8	7	20	100%		5 Days	<b>75%</b>	86%
Zoning Conf.	17	20	18	81	-26%		5 Days	100%	100%
Comm Plans	16	23	16	78	-7%		14 Days	100%	100%
Home Occ	1	1	0	2	-83%		5 Days	100%	
Tent. Plats	0	0	0	0	0%		-	-	_
Final Plats	<1	0	0	0	0%		-	-	_
ZBA Items	4	4	7	24	-8%		-	-	_
LAB Items	4	4	6	18	-51%		-	-	-
# Annex	<1	0	0	0	0%		-	-	_

**Building Scorecard 1 of 2** 

		C	Current Permitting			Performance		
			1	Trend	S	Measurement		
	2013				% Change	Goal		
	Avg	May	Jun	YTD	vs. 2013	95%	May	June
New 1&2 Fam	0.83	1	1	5	-29%	3 Days	100%	100%
1+2 Acc. Det.	3	1	2	18	50%	2 Days	100%	100%
1/2 Add/Alt	36	45	53	192	-4%	2 Days	93%	94%
Comm/MF Plans	13	16	14	66	-10%	14 Days	100%	100%
Plum/Mech Plans	7	7	12	39	-13%	14 Days	100%	100%
Elec Plans	12	11	15	58	7%	14 Days	100%	100%
<b>Counter Permits</b>	4	3	1	29	61%	1 Day	100%	100%
<b>Demolition Permits</b>	11	9	3	54	-7%	2 Days	100%	100%
Plumbing Permits	95	71	150	558	1%		-	-
Stand Alone Plum	70	54	131	446	8%	1 Day	96%	96%
<b>Mechanical Permits</b>	118	147	156	630	-6%		-	-
Stand Alone Mech	97	128	136	523	-5%	1 Day	98%	99%

**Building Scorecard 2 of 2** 

		C	urren	t Perr	mitting	Perf	ormano	ce
				Trend	S	Measurement		
	2013				% Change	Goal		
	Avg	May	Jun	YTD	vs. 2013	95%	May	June
<b>Electrical Permits</b>	62	57	51	318	-11%	-	_	_
Stand Alone Elec	30	34	29	171	-28%	1 Day	97%	97%
# Roofing Permits	102	783	790	1797	685%	1 Day	98%	99%
# Siding Permits	17	39	62	139	-58%	1 Day	100%	100%
Struct Insp Reported	361	339	301	1732	9%	-	-	-
Struct Inspections	143	295	277	1448	19%	1 Day	99%	100%
Plum Insp Reported	220	207	192	1134	-17%	_	-	-
Plumbing Inspections	164	117	139	783	-40%	1 Day	100%	100%
# Mech Insp Reported	188	182	238	993	-20%	-	-	-
# Mechanical Insp	138	70	95	495	-51%	1 Day	100%	99%
Elec Insp Reported	159	160	139	909	-1%	-	-	-
# Electrical Inspections	118	106	111	567	-34%	1 Day	99%	100%
# FOIA Requests	46	50	53	282	-24%	On Time	100%	100%
% of Permits Online	5%	20%	16%	-	-	-	-	-

### **Property Standards Scorecard**

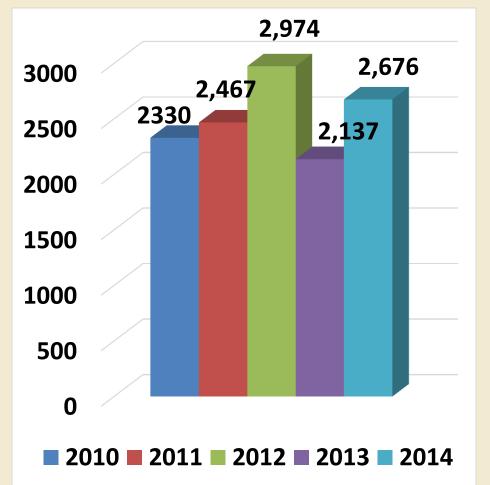
			Current Property Standards Trends				Performance Measurement		
	2013				% Change		Goal		
	Avg	May	Jun	YTD	vs. 2013		95%	May	June
# P.S. Inspections	235	173	inc	1058	inc				
# P.S. Complaints	75	58	inc	276	inc				
Avg # Days to 1st Insp	1.56	1.1	inc	0.95	inc		1 Day	83%	inc
# Order to Repair	43	31	inc	153	inc				
Avg # Days from Insp.	3.83	2.8	inc	2.65	inc		3 Days	84%	inc
# Condemnations	26	17	27	125	-18%				
# Condemns Lifted	14	10	12	104	35%				
# Emerg Inspections	12	inc	inc	39					
# Emergency Demos	7*	2	0	3					
# Fast Track Demos	18*	10	0	14			_	-	-



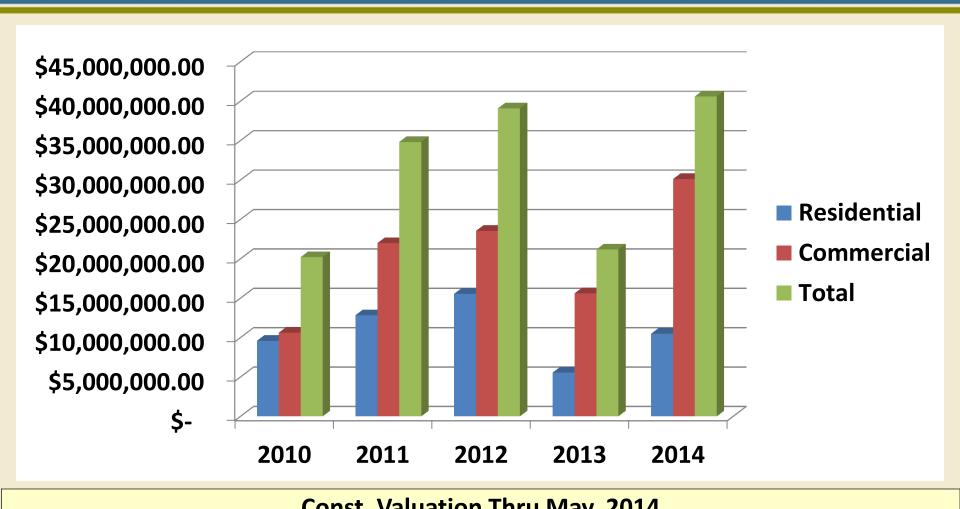
TOTAL INSPECTIONS thru MAY										
2010 2011 2012 2013 2014 % CHANG										
4010	4399	4977	5192	3898	-24.92%					

6000 497	77 5192
5000 4010 4399	3898
4000	
3000	
2000	
1000	
0	
<b>2010 2011 2012</b>	<b>2013 2014</b>

TOTAL PERMITS thru May									
2010	2010 2011 2012 2013 2014 % CHANGE								
2330	2,467	2,974	2,137	2,676	25.22%				







	Colist. Valuation Initu Iviay. 2014											
	2010	2011	2012	2013	2014	% Change						
Residential	\$9,588,772.00	\$12,839,850	\$15,555,145	\$5,570,346	\$10,489,128	88.30%						
Commercial	\$10,622,980	\$21,988,008	\$23,541,725	\$15,619,421	\$30,110,784	92.78%						

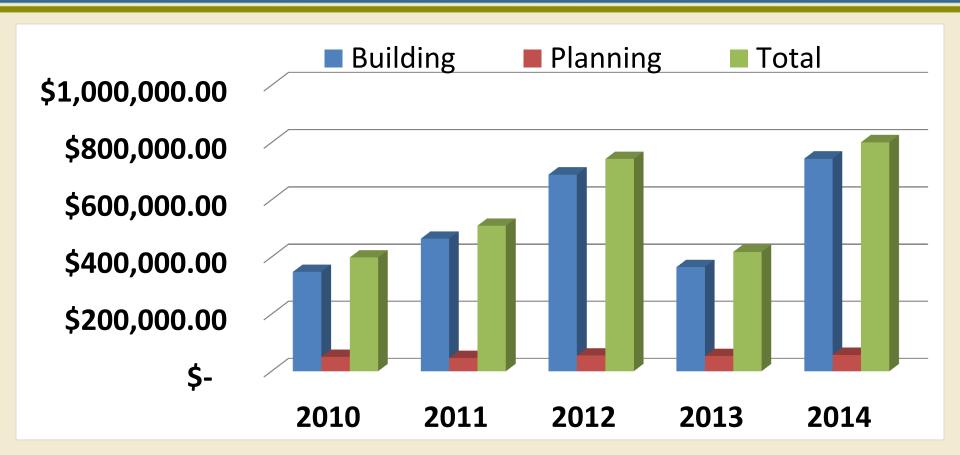
**Total** 

\$20,211,752

\$34,827,858 | \$39,096,870 | \$21,189,767

\$40,599,912

91.60%



	TOTAL PERMIT FEES (Revenue) Thru May									
	2010	2011	2012	2013	2014	% CHANGE				
Building	\$ 347,790.80	\$ 63,763.55	\$ 687,969.34	\$ 64,481.37	\$ 743,549.01	104.00%				
Planning	\$50,205.88	\$ 45,923.20	\$ 54,650.50	\$ 53,262.35	\$ 57,143.94	7.29%				
Total	\$ 97,996.68	\$ 509,686.75	\$ 742,619.84	\$ 417,743.72	\$ 800,692.95	91.67%				



- Filled the Planner/Building Plans Examiner position with hiring of Andrew Pieri
- Demolition COMPLETED on 10 properties by local not-forprofit in accordance with development agreement
- 1<sup>st</sup> group of demolitions awarded to low bidder, N-Trak, for 11 properties. Next 3 groups to be awarded shortly.
- Huge increase in online permits which also meant quicker revenue collection



# Community and Economic Development Construction and Development Services Areas of Improvement

- Get next batch of proposed demolitions to Council for consideration
- Evaluate and update internal processes with key staff now in place
- Update forms & website to reflect latest information



### Neighborhood Standards

### PRESENTED BY:

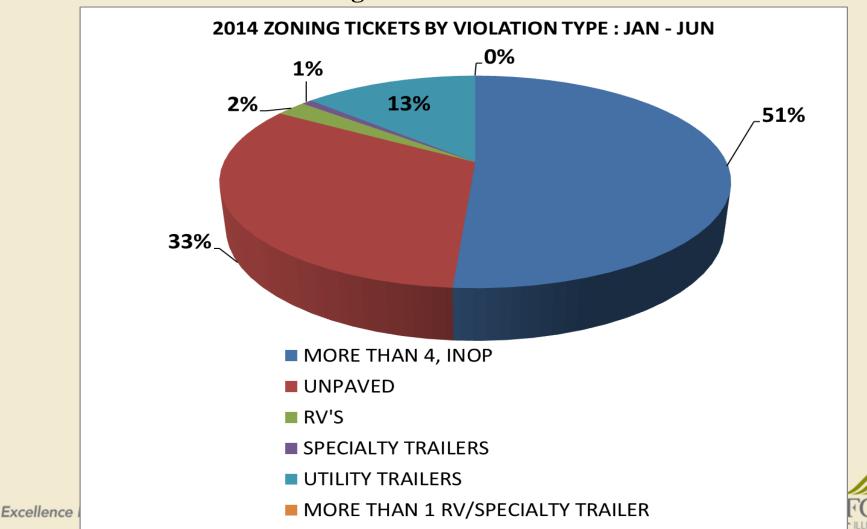
Charlie Schaefer
Property Improvement Programs Manager



### **Neighborhood Standards Scorecard**

Code E	nforcement	May-14	Jun-14	2014 Totals	2014 Monthly Average	2012-13 Monthly AVG
_ Si o						
Monitor Requests for Service	Total # of Complaints	762	902	2558	426	485.5
onit que for trvic	Total # of Unfounded Complaints	290	339	924	154	141.3
Mc Sec Se	# of Nuisance/Zoning Complaints	709	799	2168	361	409.3
L.						
ıte	Of sets of Malastan Occasions	50.50/	4.4.40/		00.00/	00.70/
Ra	% rate of Voluntary Compliance	58.5%	44.4%		68.6%	60.7%
0 0	Avg. # of Days to Voluntary Compliance	12.42	16.85		16	27.4
Case	% rate of Induced Compliance	3.3%	2.1%		10.7%	6.1%
ia Č	Avg. # of Days to Induced Compliance	27.7	35.24		54	54.1
du	% rate of Forced Compliance	38.2%	53.5%		20.7%	33.3%
Case Compliance Rate	Avg. # of Days to Forced Compliance	28.73	18.79		31	29.5
U						
9 F	# of Nuisance Cases	938	1392	2829	472	440.9
y y inç	# of Nuisance Cases  # of Zoning Cases	103	115	453	76	73.3
Case Type Trending		1041			547	
ase rel	Total # of Nuisance/Zoning Cases		1507	3282		514.2
_ ;;	# of Proactive Nuisance/Zoning Cases	652	824	1784	297	36.7
>	Avg. # of Nuisance/Zoning Cases Per Inspector	208.2	215.3		121.90	104.8
City Efficiency	Avg. # of Days from Complaint to First Inspection (Nuisance/Zoning)	3.68	2.03		3.1	3.2
( Effi	Open Service Requests at end of Month (Nuisance/Zoning)	0	30		12.0	33.3

**Neighborhood Standards** 



### **Neighborhood Standards Achievements**

- Successful seasonal weeds abatement program
- Updated electronic bidding and invoicing practices make significant improvements
- Recycling containers initial deliveries completed and garbage account reconciliation continues
- Infor/Hanson Batch Manager functionality in place with additional applications in development



**Neighborhood Standards Areas of Improvement** 

- Challenges due to loss of Electronic Waste drop-off locations
- Internal Zoning Parking Ticket Management System development on temporary hold
- Archiving of Contractor's site pictures remains unresolved



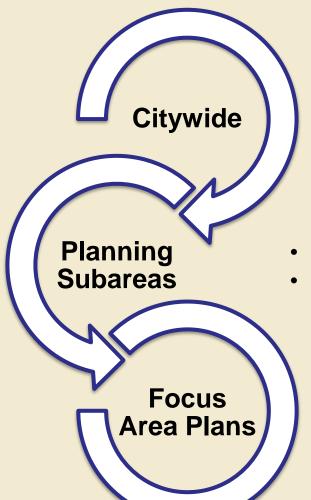
### Long Range Planning Division

#### PRESENTED BY:

David Sidney, Comprehensive Planning & Design Manager



# CEDD Long Range Planning Framework

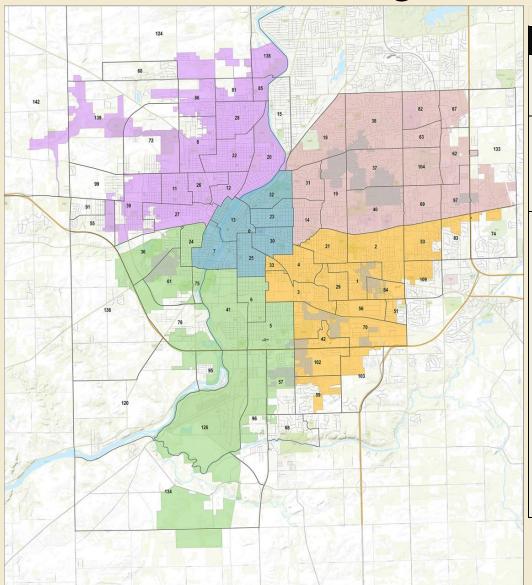


- Rockford 2020 Plan
- Consolidated Plan
- Capital Improvement Program

- 5 Geographic Planning Areas
- Vital Signs Districts

 Corridor & Neighborhood Planning

# CEDD Planning Subareas & Indicators



		City of Rocki	ord								
Plan Element	Strategies & Metric	2000	2010	Most Recent Year	Trend Since 2000						
	Guide Rockford's development through the 2020 Plan, Zonin the principles of Smart Growth	g Ordinance, Sub	division Ordinano	ce and Building C	ode, following						
Land Use	the principles of official Growth										
and											
-											
	Provide both motorized and non-motorized travel										
<sub>=</sub>											
tatic											
Transportation	Serve the needs of all those who are disenfranchised from, of the predominately automobile-oriented transportation system			e unable to take f	ull advantage of						
<u>=</u>											
	Maintain at least ISO 2 rating for the Water Division while working for a "1" ranking										
	Work with the Rock River Water Reclamation District to ensur	re excellent servic	e to all Rockford	residents							
Community Facilities and Services	In corporation with the Rockford Park District, work to enhance its historically strong pattern of investments in parks and related recreational facilities										
Sen											
and											
ties	Meet academic standards established by the State of Illinois	for all students, r	egardless of the s	chool district the	y live in.						
acili											
ity F											
	Maintain the current level of service in number and location	of facilities until 2	2020								
Ē											
	Protect the lives and property of Rockford residents to the fu	liest extent possi	oie								
	Maintain the Fire Department's ISO 2 realising while are discussions.	o osbievo o "4"									
	Maintain the Fire Department's ISO-2 ranking while working to	o acnieve a "1"									



Excellence Everywhere

# **CEDD Planning Projects**

			Phase 1	Phase 2	Phase 3	Phase 4	Phase 5
Planning Area	Project Name	Start Date	Information Gathering	Analysis	Civic Engagement	Strategy & Implementation Alternatives	Selection of Preferred Alternative
Citywide/	Rockford 2020 Plan Update	10/1/2013	l l	n Progress			
Multiple	Trestre a 2020 Flair opuate	19/1/2010			<b>_</b>		
Subareas							
Northwest	Auburn Street TIF Corridor Plan	3/1/2014	In Progress				
Northeast							
Northeast							
Central	Downtown Strategic Plan	7/1/2014	In Progress				
Central							
Southwest	Global Trade Park - Wayfinding/Signage	6/18/2014	In Progress				
Southwest-							
Southeast							
30utileast							



# CEDD Projects with Planning Support

		Stage 1	Stage 2	Stage 3	Stage 4	Stage 5	Stage 6
Redevelopment Project Support	Project Name	Information Gathering	RFI/ RFQ / RFP	Staff Review & Respondent Interviews	Staff Final Review / Due Diligence	Staff Recommendation	Transfer Full Project Management to ED
Citywide/ Multiple							
Subareas							
No. 11	N. Main & Auburn Street		In Pr	ogress		>	
Northwest							
Mouthout							
Northeast							
	123 S. Main Street (Chic Hotel)			n Progress			
Central	134 N. Main Street (Trekk)		1	n Progress		$\rightarrow$	
Southwest							
Southeast							

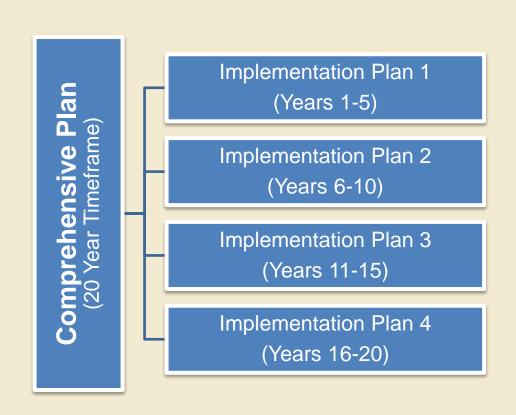


### Long Range Planning

### 5-Year Implementation Plan – Goals/Structure

### **Implementation Plan**

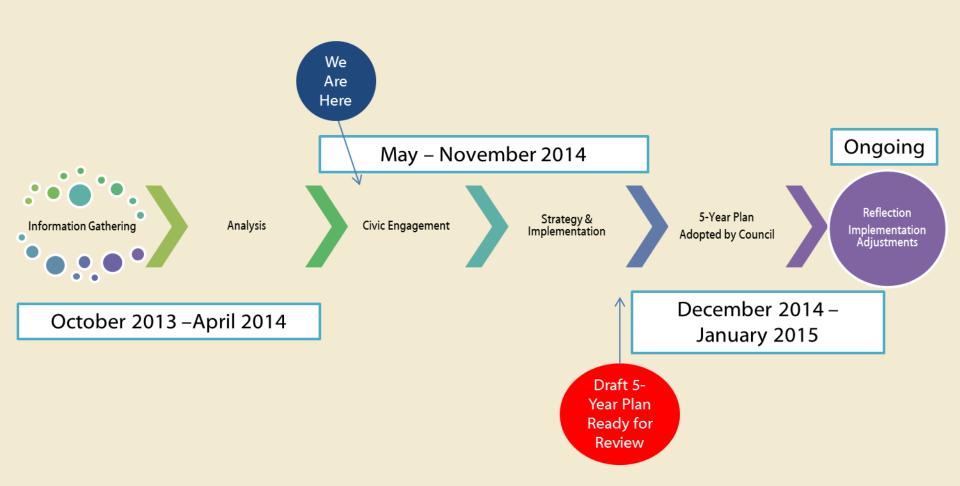
- 5-Year Strategic
   Plan
- Updated annually
- Alignment with
   Capital
   Improvement Plan
   (CIP) &
   Consolidated Plan
- Guidance for CIP and Consolidated Plan





### Long Range Planning

5-Year Implementation Plan – Project Schedule





# CEDD Long Range Planning

### **Vision & Strategy Review Matrices**

		_					
			-	Francisco Control Cont			
	Transportation	Education		Economy Economic Development	Technology		Energy
				City/Local Planning Documents			
	Plaved roadways, including freeways, enterials, collectors and local streets.	Ensure that facility needs for each district are at.		Méximajor improvements to senitary sewer system	Provide its citizens with information in an affordable and timely manner.		
	Maintain sidewilks, bikeways and pathways		h	Méatransportation system improvements	Bidgegaps within society		
	Meetransit services including public transit buses, public paratheresit buses, private buses and		V	Nork to overcome land assembly challenges and land use	Cultivate communication		
	Sidensiks		p	Provide for the Oby's economic future and ability to	Foster economic development		
	bikaways		8	provide and improve of viservices. Ensure that the retail portion of our economic base is	Telecommunication facilities should accommodate a		
æ				healthy and continues to	minimum of three providers as allowed by height nestrictions.		
E 0	pathways		0	Coordinate City efforts with those of the Council of 100 and other similar organizations to nation and recruit employers	Telecommunication facilities should give adequate compensation for use of public rights-of-way		
City of Rockford 2020 Plan	Provide for recreational as well as utilitarian needs		v	eho will crow quality jobs in the morove Industry in the City of Rockford	Priority should be given to favorable logations such as		
forc					public structures, collection sites and industrial zones		
ģ	Sinve shipping and other economic development needs as well as those of individuals			Ensure semuch se possible that Rockford's plans for the luture see in sunc surrounding areas	Fixelities should not elocate near airports, in historic districts or in residential areas whenever possible		
50	Residuate Roddord's OP policies in light of developments over the last 15 years, including technological changes that allow for batter information on which to base decisions		E	Solute the impacts of brownfields			
ð	allow for better information on which to base decisions			Carry out work to redevelop brownfield sites			
				Carry out work to redevelop brownfield alses			
			-	Erhanos Downtown's unique appearance through			
			P	preservation of its original architecture			
			b	improve-wayfinding			
Plan	Determine which streets and sidewalks to improve			Sminute older vacant commercial and industrial			
	throughout the city			properties lacking a useful life			
Rockford Consolidated (2010-2014)			E	Expand and retain employment at existing businesses			
180							
d Consolidate (2010-2014)		L		Boult newbusinesses		_	
ford				Ratain existing Rockford labor			
ě				Neisn-sealing Nooldord labor			
×			P	Partnerships/collaborations with other governmental, civic			
Ockford Pari District Framework	s		8	and private entities contribute to economic growth in the District			
Dist	ă.		1	There is growth in visitors and tourists using Plark District seets in a very that complements use, and offsets costs for			
Roc F			n	esetsin averytrist complements use, and orders contain residents			
-	Coordinate with federal, state, township and municipal		- 10	Regional Documents Support the existing industrial base	Mintain high-quality telecommunications infrastructure		
8	agencies to promote a proactive belanced transportation system that is integrated with land use policy to enhance		9	apport the electing industrial class	that is sensitive to aesthetic and public selety issues		
age	system that is integrated with fand use policy to enhance economic development, vitality and community character						
a a	Review the County's transportation system and related			Atract rewindustrial and commercial development, and	Prepare the local workforce, including students who will		
8	facilities regularly to assess the levels of need and efficiently manage français resources for uponades		٧	wealth-building employment to the County	later enter the worldoros, for a high-tech economy		
708	Enhance interconnectity among air, rail, meestranat, highways and non-vahicular pathways, and encourage		6	Preserve prime farmfand as agriculture is a key part of the Dounty's economy	Maintain an on-going dialogue and working relationship with high-tech businesses located within the County and		
8 -	alternative-means of transportation				the region to assess the strengths and weaknesses of Winnebego County. Use this dialogue to pursue		
Plan	Improve the select and security of the entire			Dromote a seel Leek materi (mai) servidono	partnership occortunities.		
203	transportation system throughout all areas of the County, both urban rural		- 1				
Ę.	Minimize the impact of transportation on the environment						
8	in accordance with federal, state and local legislation, regulations and standards. Obsider the non-tangble						
oße	factors of aesthetics and quality of life issues when developing, modifying, and maintaining the existing and						
Winnebago County 2030 Land Resource Management Flan	clanned transportation system.  Transfer jurisdictional authority of roads to townships and		-				
W	municipalities, as appropriate, to reduce the number of road miles under the responsibility of the County						
	Build aprescribed set of highways that can support heavier loads (i.e. 120,000 bs.) to reduce transportation	Increase GED attainment rates by targeting youth a adult drop-outs with additional counseling and supp	and E	Epond business attraction and small business growth to seget vege-brackets meeting self-sufficiency	Develop a public private partnership to work with businesses to identify technology skill sets that are in	Etablish standar renewable energy	disit municipalities and increase use of
	costs and energy usage linking to intermodal hubs and/or other transportation assterns	(dayore, donated study resources, etc.)		, ,,	demand in business and implement a targeted program to fill the skill out		
	Improve east/west and north/south access across the	Continue to address the challenges facing the region	n's P	Promote availability of existing jobs meeting self-sufficiency	Increase education and training opportunities for tech- nalisted business startups and occupations	Davelop and imp	lement somert grid regional plan
	Rodrford Region	public schools by working with regional business, sciderric, and government leaders to maintain wide	Sepresd	EFOR	nesses cuaries searchs and occupitions		
hent	Davelop along-range strategic plan for Chicago-Rockford	community support. Increase educational sepirations for all residents, from	om C	Deate incentive programs for local business owners that	Encourage businesses to offer technical training courses	Davidop arregion	of program to research and implement
8	International Airport that focuses primarily on leveraging RFD spotential for further development as a major goods	students to pierents	٥	offer aliving wage for employees within the region	to their employees. (ArcQS, Google Earth, MSQNos, HIML, programming languages, modeling, and many other seess	renevableening Field.	y sources in collaboration with Freedom
evel	movement hub Improve the walk ubility of the region by increasing	Increase test scores by increasing availability of after	r- 6	Educate business owners on benefits of providing a fiving	could be covered) Provide more opportunities and locations for the	Promotetheuse	of natural gas as a fuel source for vehicles.
ole D	connectivity of sickwellor, welloways, and bileavays	achool mentoring programs	v	nige	underprivileged to interact with computers and partner with education institutions to grow programs available	to reduce energy	costs and the uses of imported fuel, emoney, create jobs and improvesir
inat	Require building designs that make commercial sease more	Digresset surroy nites by creating a cositive-	-	Fully capitalization the entreprenaurable opportunities	Connect all public infrastructure to the iffber network.	Quality Ossteranional n	constinued available arrange, storested
Sust 2	padestrian-friendly	ninforcement program for attendance for students	s P	provided by the great Origina region	promote the availability and benefits of the editing infrastructure, and provides clear timeline of uporades	appliances and p	roducts
WAP Regional Plan for Sustainable Development	Designate protected bike lanes along non-enterial streets to	Ethanos programs related to school safety, including		Sak innovative opportunities growniches in target	andimprovements	Owner	where residents can share their own
Jan	Designate protected bleatenes along non-entered streets to core-business districts	brhance programs related to school safety, including a Aditional safe-routes-to-school programs	i i	Sek movetweepportunities growniches in target industries	investment' for dollars invested in technology upgrades	stories of person	actions taken toward reliable and
nal P	Develop awab-based, interactive ride having database	Incresse parcent of elementary students attending		Develop a negional entrepreneurial growth plan	and employeet saring.  Work with Fiber and other partners to deliver "fiber to the	Mork with Freedo	
gio	daveloped for commuters	neighborhoodschools			home" and "fiber to the business" with GBIt speeds		celeting innovative energy solution coefficing metwork of these providers
P Re	Continue to build broad-based regional support for passenger rail connections between Chicago and the	Beablish a design/visual arts school that can draw at level of energy and activity into a concentrated area	ain to	Nork with area foundations to establish of a fund of funds to assist Rockford region entrepreneura in securing start-	Davidop a publiciprivate to create a free public high speed W-R system in key core districts within the region	Chaecasition'n	atwork is established, develop inventory of yprojects and tools that regional
SMA	Rodrodregion	downtown Rockford and provide the necessary level public incentives	el of u	p or epiansion capital		businesses, home streety establish	anymers and solution remaiders have
	Align long-range transportation plans to include the transportation authorities of the Oriosco. Mickson and	Leverage public and private and local, state and fede sourcests establish amount soft trades and really	tersi C	Continually highlight entrepreneurial success stories and	Provide a constantly updated and publicly accessible map of locations where treatherst service is explicitly and	Disvelop commu	nigation/marketing/public relations plan
	transportation authorities of the Choigo, Medison, and Missukes regions and their service boards	sources to establish amounts of trades and crafts programs	n	opportunities; get the message out there that the Roddord region is a place where current and aspiring entrepreneurs	of locations where broadband service is available and connected	highlighting the:	ith federal, state and regional partners. auccase of our region
	Leverage and strengthen the platform afforded by the Tri-	Promote and market trades and crafts programs	g k	aither Improve awareness of existing small business and	Ossteand maintain abusiness dimetero attract additional	Utilizacommunic	ation and marketing tools, while at state,

<b>F</b>	
Economy	
Economic Development	Technology
City/Local Planning Documents	
Make major improvements to sanitary sewer system	Provide its citizens with information in an affordable and timely manner.
Make transportation system improvements	Bridge gaps within society
Work to overcome land assembly challenges and land use conflicts	Oultivate communication
Provide for the City's economic future and ability to provide and improve city services	Foster economic development
Ensure that the retail portion of our economic base is healthy and continues to	Telecommunication facilities should accommodate a minimum of three providers as allowed by height restrictions
Coordinate Oty efforts with those of the Council of 100 and other similar organizations to retain and recruit employers who will grow quality jobs in the	Telecommunication facilities should give adequate compensation for use of public rights-of-way
Improve Industry in the City of Rockford	Priority should be given to favorable locations such as public structures, collection sites and industrial zones
Ensure as much as possible that Rockford's plans for the future are in sync surrounding areas	Facilities should note locate near airports, in historic districts or in residential areas whenever possible
Evaluate the impacts of brownfields	
Carry out work to redevelop brownfield sites	
Enhance Downtown's unique appearance through preservation of its original architecture	
Improve wayfinding	



# Community and Economic Development Long Range Planning

### **Achievements**

- Planning Subareas Implementation
- 2020 Plan Current Conditions, Vision & Strategy Review Matrices
- 2020 Plan Steering Committee
- On-Call Planning Services Consultant



# Community and Economic Development Long Range Planning

### **Areas of Improvement**

- Incorporate data and strategies from other Departments for our decision-making process of future Focus Area plans.
- Develop Accountability Matrix
  - Catalytic Projects Prioritization & Action Steps
- APA planning performance standards to measure our progress
- Incorporate Brownfield Redevelopment Planning into all levels of the planning process
  - Subarea, Corridor and Neighborhood planning levels)



PRESENTED BY:
DEPUTY CHIEF DAVID HOPKINS



### **Citywide Scorecard**

Item	YTD 13	YTD 14	% Change
Group A Incidents	7,268	6,753	-7.09%
All Calls for Service	75,988	74,422	-2.06%
Dispatched Calls for Service (Not Self-Initiated)	42,484	41,336	-2.70%
Self-Initiated Calls for Service	7,931	9,589	20.91%
Aggravated Battery/Shots Fired	245	170	-30.61%
Robbery	177	171	-3.39%
Burglary	838	715	-14.68%
Auto Theft	204	175	-14.22%
Burglary to Motor Vehicle and Theft from Motor Vehicle	557	478	-14.18%
Traffic Accidents	2,479	2,645	6.70%
Traffic Fatalities (count of people)	10	6	-40.00%
Group A Incidents - % Domestic Related	20.0%	22.0%	10.00%
Total People Arrested	4,824	4,700	-2.57%
Parolees Arrested	176	199	13.07%
Adult Probationers Arrested	586	433	-26.11%
Juvenile Probationers Arrested	137	90	-34.31%
# of Guns Seized	118	93	-21.19%
# of People Arrested for Any Offense Involving a Firearm	137	118	-13.87%

<sup>\*\*</sup>N/C is "not calculable"

<sup>\*\*</sup>Parole and probation arrests counted using the most recent monthly parole & probation lists.

<sup>\*\*</sup>Probation and parole arrests include custodial (lodged in jail) and non-custodial (traffic citations/NTAs) arrests.

<sup>\*\*#</sup> of people arrested for offenses involving firearms was obtained by using the "offense weapon code" where a gun or firearm was reported as used in that offense.



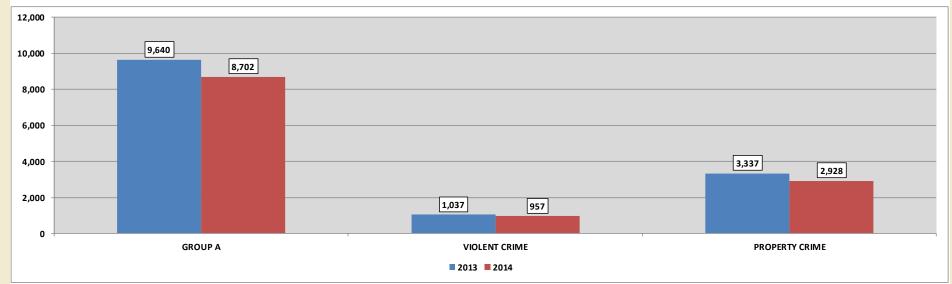
#### YEAR TO DATE DASHBOARD

#### YTD '13 vs YTD '14

	115 10 (0 115 11													
GROUP A OFFENSES				VIOLEN	VIOLENT CRIME					PROPERTY CRIME				
	2013	2014	% Change			2013	2014	% Change			2013	2014	% Change	
City	9,640	8,702	-9.73%	Ψ	City	1,037	957	-7.71%	Ψ	City	3,337	2,928	-12.26%	•
Incidents	7,268	6,753	-7.09%	Ψ	Incidents	804	778	-3.23%	Ψ	Incidents	3,229	2,851	-11.71%	Ψ
District 1	3,721	3,491	-6.18%	Ψ	District 1	369	405	9.76%	<b>^</b>	District 1	1,139	1,016	-10.80%	Ψ
District 2	2,802	2,558	-8.71%	Ψ	District 2	275	277	0.73%	<b>^</b>	District 2	932	799	-14.27%	Ψ
District 3	1,863	1,679	-9.88%	Ψ.	District 3	119	104	-12.61%	Ψ	District 3	911	836	-8.23%	•

<sup>\*\*</sup>Produced 7/3/14.

<sup>\*\*</sup>District data from Geo Policing Master.xlsx and may not equal the city total due to case reports with no patrol area. Additionally, for Violent Crime, Citywide totals count victims while District totals count only offenses.



NIBRS Group A Offenses: Twenty-two crime categories made up of 46 offenses considered to be the most serious. May be a crime against person, property or society (for example: Murder, Robbery, Burglary, Drug Offenses, Theft, Prostitution, etc).

<sup>\*\*</sup>City data based on NIBRS Greenbar report.

<sup>\*\*</sup>Please note that statistics are subject to change as Police Reports are submitted. Reports ran within the first week of the following month of YTD end. Statistics reflect that point in time.

<sup>\*\*</sup>Statistics represent all NIBRS offenses in an incident, not just the most serious.

### **District 1 Dashboard**

	ltem	YTD 13	YTD 14	% Change
	Group A Incidents	3,099	2,975	-4.00%
	All Calls for Service	31,585	29,875	-5.41%
	Dispatched Calls for Service (Not Self-Initiated)	18,084	16,833	-6.92%
	Self-Initiated Calls for Service	3,446	4,419	28.24%
	Aggravated Battery/Shots Fired	145	101	-30.34%
7	Robbery	68	84	23.53%
달	Burglary	353	297	-15.86%
ISTRICT	Auto Theft	89	93	4.49%
□□	Burglary to Motor Vehicle and Theft from Motor Vehicle	213	161	-24.41%
	Traffic Accidents	718	776	8.08%
	Traffic Fatalities (count of people)	3	1	-66.67%
	Prostitution Complaints (CFS offense code 1505)	3	14	366.67%
	Sound Amplification Complaints	75	63	-16.00%
	Sound Amplification Impounds	15	2	-86.67%

<sup>\*\*</sup>N/C is "not calculable"



<sup>\*\*</sup>Shift activity is for patrol only.

### **District 2 Dashboard**

	ltem	YTD 13	YTD 14	% Change
	Group A Incidents	2,326	2,177	-6.41%
	All Calls for Service	26,054	26,273	0.84%
	Dispatched Calls for Service (Not Self-Initiated)	14,196	14,334	0.97%
	Self-Initiated Calls for Service	3,044	3,446	13.21%
	Aggravated Battery/Shots Fired	82	64	-21.95%
7.	Robbery	71	61	-14.08%
S S	Burglary	334	248	-25.75%
ISTRIC	Auto Theft	71	55	-22.54%
□□	Burglary to Motor Vehicle and Theft from Motor Vehicle	154	140	-9.09%
	Traffic Accidents	685	718	4.82%
	Traffic Fatalities (count of people)	3	5	66.67%
	Prostitution Complaints (CFS offense code 1505)	150	192	28.00%
	Sound Amplification Complaints	46	40	-13.04%
	Sound Amplification Impounds	11	6	-45.45%

<sup>\*\*</sup>N/C is "not calculable"



<sup>\*\*</sup>Shift activity is for patrol only.

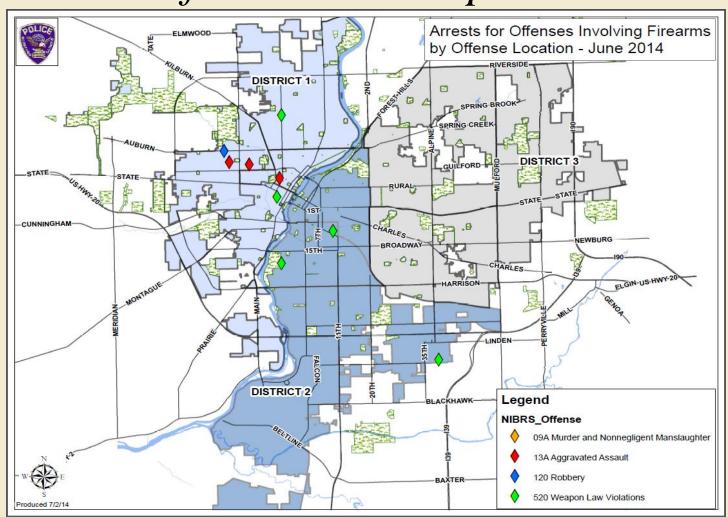
### **District 3 Dashboard**

	ltem	YTD 13	YTD 14	% Change
	Group A Incidents	1,731	1,580	-8.72%
	All Calls for Service	17,150	17,194	0.26%
	Dispatched Calls for Service (Not Self-Initiated)	9,824	9,855	0.32%
	Self-Initiated Calls for Service	1,298	1,572	21.11%
	Aggravated Battery/Shots Fired	18	5	-72.22%
3	Robbery	38	26	-31.58%
SICT	Burglary	151	170	12.58%
ISTRIC	Auto Theft	43	26	-39.53%
	Burglary to Motor Vehicle and Theft from Motor Vehicle	189	160	-15.34%
	Traffic Accidents	1,001	1,050	4.90%
	Traffic Fatalities (count of people)	4	0	-100.00%
	Prostitution Complaints (CFS offense code 1505)	5	10	100.00%
	Sound Amplification Complaints	13	12	-7.69%
	Sound Amplification Impounds	1	0	-100.00%

<sup>\*\*</sup>N/C is "not calculable"



<sup>\*\*</sup>Shift activity is for patrol only.



### Firearm Recoveries and Arrest Factors

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	YTD
FIREARMS RECOVERED	18	8	10	18	25	11							90
FIREARMS TRACED THROUGH ATF	18	8	10	18	25	11							90
FIREARM ARRESTS	16	6	9	11	19	3							64
FIREARM ARRESTS PROSECUTED BY THE STATES ATTORNEY	16	6	9	11	19	3							64
FIREARM CASES REFERRED TO ATF	16	6	9	11	19	3							64
FIREARM CASES REVIEWED BY THE US ATTORNEY'S OFFICE	0	1	1	2	2	2							8
FIREARM CASES PROSECUTED BY THE US ATTORNEY'S OFFICE	0	0	0	1	2	0							3



### RAVEN / Parole Forum

- Call-in attended 187
- Lutheran Social Services Case Management 106
   Lutheran Social Services Opted Out of Case
   Management 81
- Re-offended since call-in :

Case Managed – 19 (17.9%)

Opted Out of Case Management – 31 (38.3%)

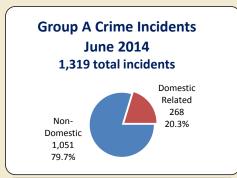
#### **Violent Crime Offenders**

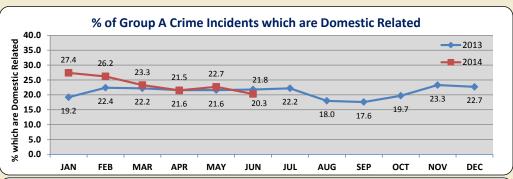
Court Status					
Pending 13					
Probation	2				

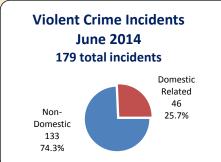
Location	
Winnebago County Jail	7
Ogle County Jail	1
Illinois Department of Corrections	4
Federal - U.S. Marshal	1
Released	2

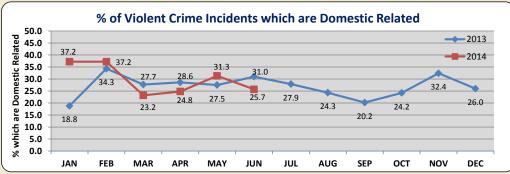


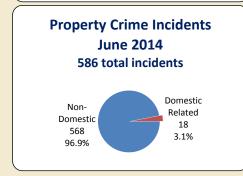
### **Domestic Related Incidents**

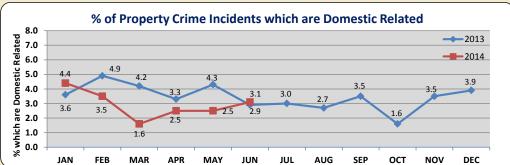














### **Arrestees on Probation & Parole – YTD Comparison**

Adult Probationer Arrests	2013 YTD	2014 YTD	% Change
Violent Crimes	26	21	-19.2%
Property Crimes	73	40	-45.2%
Other Crimes	487	372	-23.6%
All Crimes	586	433	-26.1%
% of Total Arrests	12.1%	9.2%	-24.2%

Juvenile Probationer Arrests	2013 YTD	2014 YTD	% Change	
Violent Crimes	9	8	-11.1%	
Property Crimes	18	12	-33.3%	
Other Crimes	110	70	-36.4%	
All Crimes	137	90	-34.3%	
% of Total Arrests	2.8%	1.9%	-32.6%	

Parolee Arrests	2013 YTD	2014 YTD	% Change		
Violent Crimes	14	9	-35.7%		
Property Crimes	15	26	73.3%		
Other Crimes	147	164	11.6%		
All Crimes	176	199	13.1%		
% of Total Arrests	3.6%	4.2%	16.1%		

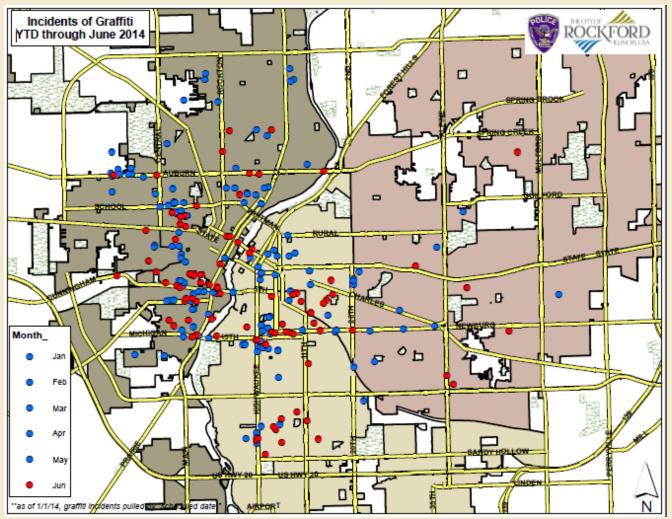


### **Graffiti Incidents**

	January	Febuary	March	April	May	June	July	August	September	October	November	December	2014 YTD
Incidents													
District One	15	5	25	18	25	33							121
District Two	14	7	10	11	12	47							101
District Three	0	1	3	4	4	7							19
Total	29	13	38	33	41	87							241
Incident Type													N/A
Gang	26	7	31	26	24	41							155
Нір Нор	1	0	1	2	3	10							17
Juvenile	2	4	3	3	3	10							25
Unknown	0	2	1	3	8	10							24
Hate	0	0	1	0	0	2							3
Other	0	0	1	0	3	14							18
Most concentrated sub-beats													N/A
	17-4	134-2	19 - 3	38-4	43-10	164-6							N/A
	161-3	66-1	164 - 3	290-3	138-3	43-5							N/A
	22-3	65-1	66- 2	28-2	66-3	19-4							N/A
	165-2	23-1	64 - 3	21-2	38-2	161-3							N/A
Arrests													N/A
District One	0	0	0	0	0	0							0
District Two	0	0	0	0	0	0							0
District Three	0	0	0	0	0	0							0
Active Investigations													N/A
District One	0	2	2	3	2	2							11
District Two	1	1	0	0	0	0							2
District Three	0	0	0	0	0	0							0



### **Graffiti Incident Map**





### Accomplishments

- Graduation of Citizen's Police Academy –
   15 Students
- Graduation of Youth & Junior Police Academies
- Winnebago County Violent Crime Street Level Enforcement -
  - Five Details Completed
- East-West Operational Plan
- Completed Mock CALEA assessment
- Graduation of Basic Police Training
   Institute 6 Officers

### **Looking Forward**

- Reduction of Violent Crimes by 5%
- Reduction of Property Crimes by 5%
- Promotions
- Developing New Employee Evaluation System



# Thank You!

# Any Questions?

